



ANNUAL REPORT 2023



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Cover: Angus cattle at Waikoha

NOTICE OF ANNUAL SHAREHOLDERS' MEETING

Notice is given that the Annual Shareholders' Meeting of Rural Equities Limited will be held in the The Annex, The George Hotel, 50 Park Terrace, Christchurch on Wednesday 6 December 2023 at 10.00 am.

ORDINARY BUSINESS

1. To receive and consider the Company's financial statements for the year ending 30 June 2023 with the reports of the Directors and the Auditor.
2. To re-elect a Director. In accordance with clause 13.8 of the Company's constitution, Nigel Atherfold retires by rotation and is seeking re-election. Nigel Atherfold's profile is on page 24 of this report.
3. To authorise the Directors to fix the remuneration of the Auditor for the ensuing year.

GENERAL BUSINESS

The Chairman will invite shareholders to raise any other issues relating to the Company for discussion.

NOTES

1. All Shareholders are entitled to attend and vote at the Meeting.
2. Any Shareholder entitled to attend and vote at the Meeting may appoint another person or persons as their proxy or, in the case of corporate shareholders, a representative to attend and vote on their behalf. A proxy or representative need not be a shareholder of the Company.
3. A proxy form is enclosed. The constitution of the Company requires, so as to be valid, that any proxy form must be deposited at the registered office of the Company (127 Queen Street East, Hastings 4122 or PO Box 783, Hastings 4156) to be received not less than 48 hours before the commencement of the Meeting.

James Wright
CHIEF OPERATING OFFICER



A TRIBUTE ON RETIREMENT

Sir Selwyn Cushing retired as a Director at last year's Annual Shareholders' Meeting having completed 18 years of governance with REL. Sir Selwyn was initially appointed Chairman in 2004 when it was separated from Williams & Kettle Limited.

Sir Selwyn is renowned for his track record of outstanding commercial success over many years in diverse industries. He developed a particular empathy with the rural sector while serving on the boards of Williams & Kettle Limited, Fruitfed Supplies Limited, PGG Wrightson Limited and of course REL.

Sir Selwyn Cushing's governance has contributed significantly to the evolution of REL through that 18-year period.

Executive Chairman's Report

THE YEAR IN REVIEW

The Directors of Rural Equities Limited (REL) are pleased to present the 2023 Annual Report for the REL Group (the Group).

The Group's audited Total Comprehensive Income for the year ended 30 June 2023 was \$719,000. This compares with \$16.665 million recorded the previous year.

Important features of the year were:

- The Group's operating income was \$8.131 million.
- Net Asset Value per share (NAV) at 30 June 2023 was a record \$6.68 which is a three cent gain on last year's NAV of \$6.65.
- The Group has no bank debt and held cash assets of \$11.535 million as at 30 June 2023.
- The Group's property portfolio reduced in value by \$7.123 million compared to revaluation gains of \$15.040 million recorded last year.
- In contrast, the Group's equity investment portfolio saw an increase of \$1.831 million whereas there was a reduction in value of \$3.529 million last year.
- The Group's seven dairy farms produced 2.310 million kilograms of milk solids.
- A fully imputed dividend of 15 cents per share will be paid on 11 October 2023.

The Group's operating income was \$8.131 million which is a pleasing increase on the \$6.814 million recorded last year. It is positive to note that following ongoing investment in the farms over several years, steady improvement in the Group's operating performance is evident.

Property revaluation losses at year end were \$7.123 million resulting mostly from corrections in the value of the Group's sheep and beef properties. The Group's equity investment portfolio increased in value by \$1.831 million which contrasts with a reduction in value of \$3.529 million last year.

The Group's seven dairy farms, including the new Isleworth property which was purchased in June 2022, performed well producing 2.310 million kilograms of milk solids. For the sheep and beef farms, Waikoha (Waikato) and Middle Hills (Hawke's Bay) had favourable seasons with good pasture production but were impacted by falling livestock values and schedules for both beef and sheep meat, plus higher farm operating costs.

Fonterra's final milk price for the season ended 31 May 2023 was \$8.22 per kilogram of milk solids which is a reduction of \$1.08 from the record milk price of \$9.30 paid last season. Synlait also paid \$8.22 per kilogram (\$9.30 last season). As in prior years, premiums in addition to the base milk price were received from Synlait for a2 milk and for Lead With



Marchfield

Pride accreditation. International dairy prices have continued to fall since March 2022. Global demand for dairy products is subdued and is particularly impacted by ongoing difficult economic conditions in China which is New Zealand's main dairy market.

The Group remains in a strong financial position. There is no bank debt and as at 30 June 2023 the Group had cash assets of \$11.535 million. At balance date total assets were \$193.811 million and net equity was \$189.662 million.

ASSET PORTFOLIO

During the year the Group sold two farms, Tatarepo a smaller scale 153 hectare dairy farm in Southland and the remaining 142 hectares of Woodlands in South Canterbury. The proceeds of these sales were approximately \$10 million. This was a pleasing result in a tight rural real estate market with fewer sales transactions coming from the combined effects of higher interest rates, tightening bank liquidity and declining farm profitability.

The 227 hectare Isleworth dairy farm that was purchased on 1 June 2022 performed well and made a significant contribution to the Group's profit. Some strategic capital expenditure, including building an additional house, additional grain storage and other infrastructure improvements, brings Isleworth to a similar standard to the other Canterbury dairy farms. Isleworth is now well placed to generate further profits in the coming years.

The Directors remain pleased with the Group's equity investment portfolio. Declining global economic conditions through the year have impacted on equity markets around the world, however the selection of equities held by the Group helped produce a gain in the value of the portfolio of \$1.831 million in the year ended 30 June 2023 – which is on top of the regular dividends received. The equity investment

portfolio will provide some diversification and a different income stream alongside the Group's core rural property portfolio.

This winter, a further 50 hectares has been planted in radiata pine and redwood trees at Waikoha along with a small area of mixed native species. The total area of forestry at Waikoha for both production forestry and long-term carbon sequestration is approximately 415 hectares. Land used for forestry at Waikoha is lower producing hill country where gorse infestation has been difficult and expensive to control. Carbon credits from the forest will be earned in the financial year ending 30 June 2024 and annually thereafter. Some planting may also occur on other properties within the Group's portfolio over the next few years. Reducing and offsetting the greenhouse gas emissions from the Group's farms is essential and this forestry plan is part of that strategy.

DIVIDEND

After considering the Group's current cash position and future investment opportunities, Directors have declared a fully imputed dividend of 15 cents per share. The dividend will be paid on 11 October 2023 to shareholders on the register at 5pm on 28 September 2023. No dividend was paid last year.

DIRECTORS

In accordance with REL's constitution Nigel Atherfold retires by rotation at this year's Annual Shareholders' Meeting on 6 December 2023 and is seeking re-election.

SUMMARY AND OUTLOOK

The sheep, beef and dairy sectors are facing a challenging year ahead with falling prices in our export markets for dairy products, lamb and beef combined with higher farm operating costs. Wool continues to sell at low prices, which do not cover shearing costs, with no significant improvement anticipated.



Dairy shed – Isleworth



Angus cattle – Middle Hills

Directors are of the view that the rural property market will continue to be subdued due to lower commodity prices, the Chinese economic slowdown, environmental legislation uncertainty and other economic factors. However, there are some indications Chinese demand for New Zealand dairy products could increase during 2024 assisted by the removal of tariffs early next year. Pleasingly, the cost of certain types of fertiliser have fallen significantly in recent months however other farm input costs are not expected to reduce. The tight farm labour market is expected to continue.

REL is a long-term investor with a diversified portfolio of quality prime agricultural properties and equity investments. Dividends from the equity investment portfolio are expected to materially increase in the year ahead and will partially offset lower milk prices. The Directors will continue to invest to grow and enhance the income earning capability and value of the property and equity portfolios.

The financial year ended 30 June 2023 was challenging in many ways, however the operating income showed a pleasing increase with an overall satisfactory result for the Group. The Directors look forward cautiously to the year ahead noting the economic and climatic challenges that are evident.

A handwritten signature in blue ink, appearing to read 'David Cushing', written in a cursive style.

David Cushing
EXECUTIVE CHAIRMAN

Farming Review

SCOPE OF OPERATIONS

REL is a company which primarily invests in and manages rural property for long term capital growth and income. REL owns fifteen farms comprising 6,693 hectares. The farms are a mix of sheep and beef, deer, dairy and arable farms that are spread throughout New Zealand from Waikato to Southland. There are ten properties in the South Island and five in the North Island. Six farms (2,051 hectares) are leased to external operators and the other nine farms (4,642 hectares) are directly managed.

Six of the directly managed farms are dairy farms comprising 1,504 hectares and approximately 5,020 cows are milked in conjunction with 50-50 sharemilkers. There is one dairy grazing property in Canterbury. The other directly managed properties are two sheep and beef properties in Waikato and Hawke's Bay. These two farms comprise 3,055 hectares and run approximately 17,500 stock units with some forestry.

FARMED PROPERTIES

The directly managed farms continue to make a solid contribution to profit at \$5.227 million in the year to 30 June 2023. This is \$2.273 million (30%) lower than last year, mostly attributable to lower milk prices. With the addition of the Isleworth dairy farm total milk production increased by 12% to 2.310 million kilograms of milk solids. The lower milk prices however, meant the profit contribution from those farms reduced accordingly. Difficult conditions in the early part of the season impacted milk production for the whole season. The sheep and beef farm result was lower than last year due to falling livestock values and meat schedules together with higher farm operating costs in some areas, which also applied to the dairy farms. The sheep and beef farms had a favourable season, which allowed hill country pastures at Waikohā to regenerate after droughts in the two previous years.

Livestock prices were above five year average levels for the first half of the year, but steadily declined through the second half. The lamb and mutton schedules declined proportionately more than the prime and bull beef schedules in response to falling global demand for protein, particularly from China. Wool prices remain at historically low levels and do not cover the cost of shearing. This additional cost is no longer sustainable, hence a decision to commence breeding sheep that do not require shearing and which convert pasture to meat protein more efficiently than traditional woolled sheep. Wiltshire rams have been purchased and more will be added to the breeding flock over the next few years.

Improving environmental outcomes is an important part of farm planning and operations on all farms in the Group.

This includes moderating fertiliser and nitrogen use, riparian fencing and tree planting, winter crop management plans and introducing strategies to reduce green house gas emissions. The latter are part of the Synlait Lead With Pride accreditation audit and are also applicable across the other farms. Shelter planting with mixed native species and some ornamental trees has been ongoing initially around the boundaries of the dairy farms, for aesthetic purposes and stock shelter. In conjunction with the a2 Milk Farm Sustainability Fund, several kilometres of internal shelter planting has been completed over the last two years. The trees planted on the four Canterbury dairy farms are low growing or can be trimmed to allow centre pivot irrigators to pass over them, yet still provide meaningful shade and shelter for the cows.



Shelter planting – Rocklea

DAIRY FARMS

This season 2.310 million kilograms of milk solids were supplied to Fonterra and Synlait from the seven dairy farms. The early season was cold and very wet which created difficult ground conditions for both the cows and farm staff and impacted on early season milk production. Unfortunately that production could not be made up, thus total milk produced for the season was less than anticipated.

The Isleworth dairy farm which was purchased on 1 June 2022 performed well in its first season. Although it had good infrastructure when purchased, including an automated 60 bale rotary dairy shed, a modern and compliant effluent system with solids separation, and full irrigation capability, one additional house was required. This was built during the year meaning all staff are now housed on-farm. Some additional grain storage and other infrastructure improvements mean the farm is now at the same high standard as the other Group dairy farms in Canterbury. Isleworth has also achieved Lead With Pride accreditation for Synlait.

Milk prices for the 2022-23 season were \$8.22 from both Fonterra and Synlait which is \$1.08 less than the record milk price of \$9.30 per kilogram of milk solids paid in the 2021-22 season. Premiums from Synlait for a2 milk (20 cents) and Lead With Pride accreditation (up to a further 20 cents) totalling up to 40 cents per kilogram of milk solids were received in addition to the base milk price for the four Canterbury dairy farms.

For the new dairy season ending 31 May 2024 the current forecast milk price from Fonterra is in the range from \$6.00 to \$7.50 (mid-point \$6.75) and \$7.00 per kilogram of milk solids from Synlait.

SHEEP AND BEEF FARMS

The directly managed sheep and beef farms are Middle Hills in Hawke's Bay and Waikoha in Waikato. In total approximately 17,500 stock units are carried on both farms on approximately 2,020 effective hectares.

Middle Hills, located at Ashley Clinton in Central Hawke's Bay, operates as a finishing unit in association with Waikoha which is located near Whatawhata, in close proximity to Hamilton. Waikoha is a sheep and cattle breeding and trading unit with approximately 5,500 ewes, 1,400 ewe hoggets and 1,000 cattle. The cattle policy now has trading cattle with rising yearling cattle wintered on the better country with improved pastures and annual ryegrass forage, plus rising two year old heifers finished for slaughter in the spring. The cattle policy has changed from breeding cows in response to frequently recurring summer droughts and with much of the country that was used to graze beef cows being planted in forestry. In addition, winter pasture growth is more reliable than summer growth at Waikoha meaning target weight gains can more readily be achieved in that season.

Wiltshire sheep are one of several non-wool breeds that are gaining increasing prominence in New Zealand in response to continuing unsustainably low prices for strong wool



Moving sheep - Waikoha

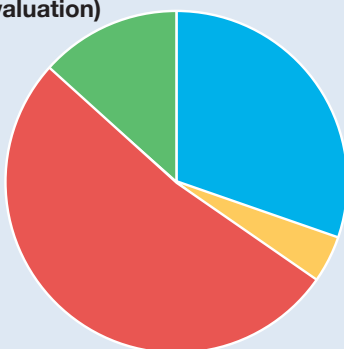
and the high cost of shearing sheep. At Waikoha, the first Wiltshire-cross lambs were born in the 2023 spring. In addition, some Wiltshire-cross ewe lambs were purchased which have lambed as hoggets. It is planned that the whole ewe flock will contain Wiltshire-cross sheep within five years, meaning that shearing can be reduced from twice to once annually. With further cross-breeding, it is expected that shearing will be eliminated in eight to ten years. In addition, other costs including animal health, dagging, crutching and dipping for fly strike will also be reduced or eliminated meaning stock handling through the yards will be minimised. As these sheep grow only a small amount of wool, which is shed, more dietary protein is converted to meat meaning improved growth rates.

The integrated livestock policy between the two sheep and beef farms allows surplus store lambs and male yearling cattle from Waikoha to be transferred and farmed at Middle Hills until they are ready for slaughter, thereby obtaining maximum value for all livestock.

Middle Hills had a favourable early season. Although there was only minimal damage to the farm from Cyclone Gabrielle, the autumn and winter were very wet meaning establishing winter ryegrass paddocks was difficult and pasture utilisation was poor. The livestock transferred from Waikoha was finished to target weights and additional lambs were purchased. Approximately 6,000 lambs and 450 cattle were traded in the 2022-23 season. An ongoing summer forage crop (chicory) and pasture renewal programme is central to the livestock finishing programme. A programme to replace some internal fencing and establish laneways to improve stock movement is well advanced, as are improvements to the farm water scheme.

PORTFOLIO BY SECTOR (based on current valuation)

- Sheep & Beef
- Dairy
- Arable
- Deer



FORESTRY

The forestry programme at Waikoha provides diversity of both income and land use. There is now approximately 415 hectares of forest including radiata pine, redwoods and mixed natives (mostly totara and manuka). This area includes approximately 50 hectares planted this winter. Around 17% of the total area at Waikoha is planted in forest. There are also significant areas of native forest that have never been cleared or farmed which are fenced off and protected from livestock. The mix of pinus radiata, redwoods and natives means the tree species best suit the land aspect, contour and location. They will provide greater biodiversity and a mix of both production and permanent forestry for timber and carbon sequestration. The forested areas are registered in the Emissions Trading Scheme and all post-1989 planted areas will earn carbon credits which will provide income in addition to log sales revenue when harvested.

The forestry areas at Waikoha are predominantly planted on lower producing hill country where gorse infestation has been difficult and expensive to control. Livestock numbers have been reduced by around 2,000 stock units as the effective grazable area has reduced.

LEASED PROPERTIES

The Group has six properties totalling 2,051 hectares that are leased which provide monthly rental income. These properties provide both sector diversity and geographical spread in the farm portfolio and are located in Hawke's Bay and Canterbury. They are leased to experienced farmers

predominantly with other farming interests which provides operational scale for them and stability of tenure for the Group. Rent reviews are completed every two years using a valuer to provide an independent rental assessment with rents generally following an upward trend. Monthly rental income provides regular cash flow to the Group and is unaffected by fluctuating farm product prices in the various sectors.

The name, location, size and type of property in the Group portfolio are shown in the Farm Property Schedule and Location Map on page 6.

HEALTH & SAFETY

The Group has joined the Farm Without Harm health and safety campaign and strategy to help reduce injuries and accidents on farms. The programme has been developed by Safer Farms, the agricultural leaders health and safety action group. As part of the initiative, primary industry leaders and farmers all over New Zealand, including the Group, have signed a pledge to keep those working on farms physically and mentally healthy and safe and to ensure everyone returns home unharmed at the end of each day.

This fits well with the Group's proactive stance in regard to farm worker safety on all farms. The Group's safety record is sound with relatively few incidents and accidents reported. The Board Health and Safety Committee oversees this important area of the Group's activities.

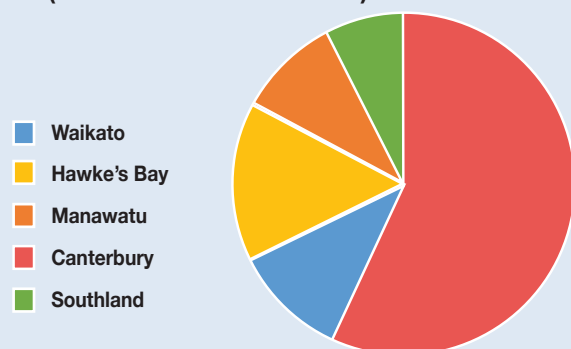


Brian Burrough
CHIEF EXECUTIVE OFFICER



Forestry – Waikoha

PORTFOLIO BY REGION
(based on current valuation)

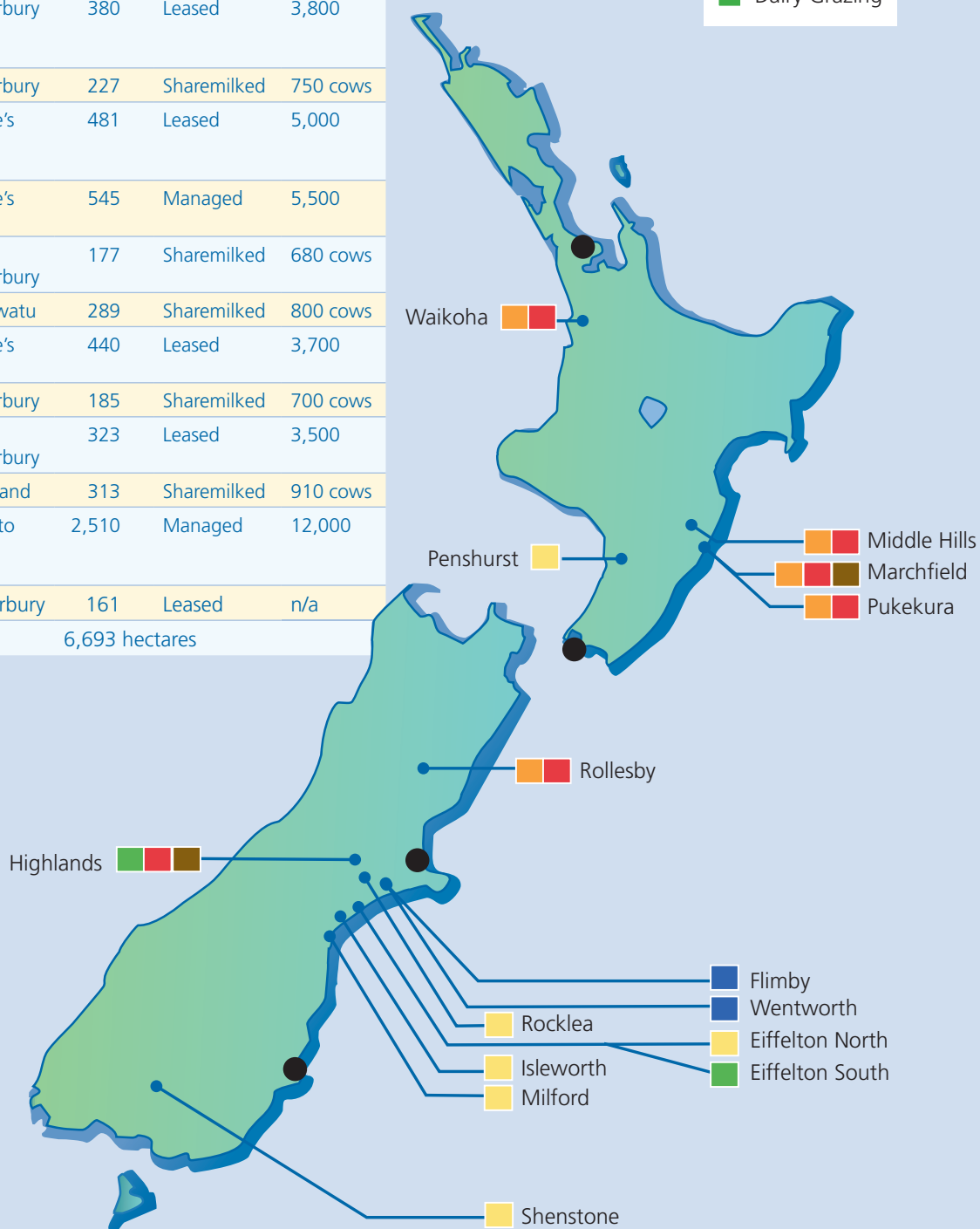


Farm Property Schedule and Location Map

As at 30 June 2023

Property	Type	Region	Total Hectares	Management	Livestock Units (approx.)
Eiffelton North	Dairy	Canterbury	313	Sharemilked	1,180 cows
Eiffelton South	Dairy Grazing	Canterbury	83	Managed	1,100
Flimby	Arable	Canterbury	266	Leased	n/a
Highlands	Deer/Beef/Dairy Grazing	Canterbury	380	Leased	3,800
Isleworth	Dairy	Canterbury	227	Sharemilked	750 cows
Marchfield	Sheep/Beef/Deer Finishing	Hawke's Bay	481	Leased	5,000
Middle Hills	Sheep/Beef Finishing	Hawke's Bay	545	Managed	5,500
Milford	Dairy	South Canterbury	177	Sharemilked	680 cows
Penshurst	Dairy	Manawatu	289	Sharemilked	800 cows
Pukekura	Sheep/Beef Finishing	Hawke's Bay	440	Leased	3,700
Rocklea	Dairy	Canterbury	185	Sharemilked	700 cows
Rollesby	Sheep/Beef Finishing	North Canterbury	323	Leased	3,500
Shenstone	Dairy	Southland	313	Sharemilked	910 cows
Waikoha	Sheep/Beef Breeding/Finishing	Waikato	2,510	Managed	12,000
Wentworth	Arable	Canterbury	161	Leased	n/a
Total			6,693 hectares		

- Sheep
- Beef
- Deer
- Dairy
- Arable
- Dairy Grazing



Consolidated Statement of Comprehensive Income

For the year ended 30 June 2023

	Notes	2023 \$000	2022 \$000
Revenue			
Farm income	5	11,843	12,978
Leased property income		1,226	1,121
Dividend income		1,220	806
Interest income		169	178
Gain on derivatives	10	1,845	-
Other income		297	275
		16,600	15,358
Expenses			
Farm working expenses	6	6,616	5,478
Leased property expenses		63	82
Loss on derivatives	10	-	1,290
Other expenses	6	1,790	1,694
		8,469	8,544
Operating income		8,131	6,814
Interest expense		(17)	(13)
Gain / (loss) on sale of property, plant and equipment		(137)	52
Gain / (loss) in value of assets at fair values	4	(383)	7,601
		(537)	7,640
Net profit before tax		7,594	14,454
Income tax expense	8	1,969	1,675
Net profit after tax		5,625	12,779
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss:			
Gain / (loss) in fair value of property, plant and equipment	4	(4,909)	3,910
Tax benefit / (expense) on other comprehensive income	8	3	(24)
Total other comprehensive income net of tax		(4,906)	3,886
Total comprehensive income		719	16,665
Earnings per share for profit attributable to the ordinary shareholders of the Company during the period.			
Basic earnings - cents per share	17	19.80	44.47
Diluted earnings - cents per share	17	19.80	44.47

Consolidated Statement of Changes in Equity

For the year ended 30 June 2023

	Notes	Share Capital	Asset Revaluation Reserve	Retained Earnings	Total
		\$000	\$000	\$000	\$000
Balance at 1 July 2021		57,191	14,365	109,208	180,764
Net profit after tax for the year		-	-	12,779	12,779
Other comprehensive gain net of tax		-	3,886	-	3,886
Total comprehensive gain		-	3,886	12,779	16,665
Share repurchase and cancellation		(7,634)	-	-	(7,634)
Dividend paid		-	-	(852)	(852)
Balance at 30 June 2022	11	49,557	18,251	121,135	188,943
Balance at 1 July 2022		49,557	18,251	121,135	188,943
Net profit after tax for the year		-	-	5,625	5,625
Other comprehensive loss net of tax		-	(4,906)	-	(4,906)
Total comprehensive gain/(loss)		-	(4,906)	5,625	719
Balance at 30 June 2023	11	49,557	13,345	126,760	189,662

The accompanying notes form part of these financial statements.

Consolidated Statement of Financial Position

As at 30 June 2023

	Notes	2023 \$'000	2022 \$'000
Current assets			
Cash and cash equivalents		11,535	1,714
Accounts receivable and prepayments	10	2,550	3,279
Held for trading instruments	10	423	317
Livestock	14	2,089	1,132
Feed and produce on hand		877	778
		17,474	7,220
Non-current assets			
Investment properties	12	118,392	129,534
Property, plant and equipment	13	27,176	31,943
Livestock	14	1,210	1,989
Forest		1,085	897
Investments	15	28,474	21,272
		176,337	185,635
Total assets		193,811	192,855
Current liabilities			
Accounts payable and accrued expenses		1,478	1,460
Lease liabilities	19	84	136
Provision for tax		787	671
		2,349	2,267
Non-current liabilities			
Lease liabilities	19	9	48
Deferred tax liability	8	1,791	1,597
		1,800	1,645
Equity			
Share capital		49,557	49,557
Asset revaluation reserve		13,345	18,251
Retained earnings		126,760	121,135
	11	189,662	188,943
Total liabilities and equity		193,811	192,855

On behalf of the Directors, who authorised the issue of these consolidated financial statements, dated 31 August 2023.



David Cushing
EXECUTIVE CHAIRMAN



Rodger Finlay
DIRECTOR

The accompanying notes form part of these financial statements.

Consolidated Statement of Cash Flows

For the year ended 30 June 2023

	Notes	2023 \$'000	2022 \$'000
Cash flows from operating activities			
<i>Cash was provided from:</i>			
Receipts from customers		15,762	14,633
Dividends received		1,220	807
Interest received		160	220
		17,142	15,660
<i>Cash was applied to:</i>			
Payments to suppliers and employees		8,041	8,884
Taxation paid		1,657	1,378
Interest paid		18	8
		9,716	10,270
Net cash flows from operating activities	7	7,426	5,390
Cash flows from investing activities			
<i>Cash was provided from:</i>			
Proceeds from sale of property, plant and equipment		9,876	69
		9,876	69
<i>Cash was applied to:</i>			
Purchase and improvements to investment properties		1,076	11,641
Improvements to other properties		682	308
Purchases of plant and equipment		189	1,131
Purchase of shares	15	5,370	4,766
		7,317	17,846
Net cash flows used in investing activities		2,559	(17,777)
Cash flows from financing activities			
<i>Cash was applied to:</i>			
Repayments of borrowings and leasing liabilities		164	176
Share repurchase and cancellation	11	-	7,634
Dividend paid		-	852
		164	8,662
Net cash flows used in financing activities		(164)	(8,662)
Net change in cash and cash equivalents		9,821	(21,049)
Cash and cash equivalents at beginning of year		1,714	22,763
Cash and cash equivalents at end of year		11,535	1,714

The accompanying notes form part of these financial statements.

Consolidated Notes to the Financial Statements

For the year ended 30 June 2023

NOTE 1 STATEMENT OF ACCOUNTING POLICIES

REPORTING ENTITY

Rural Equities Limited is a company registered in New Zealand under the Companies Act 1993. The Company is a reporting entity under the Financial Markets Conduct Act 2013. These financial statements have been prepared in accordance with the Financial Markets Conduct Act 2013 and the Financial Reporting Act 2013. Rural Equities Limited shares are traded on the Unlisted Securities Exchange, a financial product market operating under an exemption from the Financial Markets Conduct Act 2013.

The Group ("the Group") consists of:

- (a) The parent, Rural Equities Limited ("the Company" or "REL")
- (b) The subsidiaries, New Zealand Rural Property Trust Management Limited, REL - Trust Management Limited, REL Trustee Services Limited, New Zealand Rural Property Trust Nominees Limited and the New Zealand Rural Property Trust ("the Trust").

REL's ultimate parent company is H&G Limited.

The Group owns fifteen farms (2022: Seventeen). Two of the farms are sheep and beef farms operated directly by the Group. The other farms are leased to third parties or operated under share milking agreements.

MEASUREMENT BASE

The functional currency is New Zealand dollars and the financial statements are presented in New Zealand dollars. All values are rounded to the nearest thousand dollars (\$000).

The financial statements have been prepared using a historical cost basis, modified by the revaluation to fair value of certain assets and liabilities as disclosed below.

The consolidated financial statements have been prepared on the basis that the Group is a going concern.

STATEMENT OF COMPLIANCE

The financial statements have been prepared in accordance with NZ GAAP. For the purpose of complying with NZ GAAP, the Group is a for-profit entity that has elected to apply the Tier 1 for profit reporting requirements set out by the External Reporting Board, in its "Accounting Standards Framework". They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS), other New Zealand Financial Reporting Standards and authoritative notices that are applicable to entities that apply NZ IFRS, as appropriate for profit-oriented entities issued by the New Zealand Accounting Standards Board.

CHANGES IN ACCOUNTING POLICIES

There have been no changes to accounting policies during the reporting period.

Accounting policies set out below have been applied consistently to both periods presented in these financial statements.

NZ IFRS ISSUED BUT NOT YET EFFECTIVE

There are no standards, amendments or interpretations that have been issued but are not yet effective that are expected to materially impact the Group's financial statements.

SPECIFIC ACCOUNTING POLICIES

The following specific accounting policies have been applied:

(a) Basis of Consolidation

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date the control ceases.

Profit or loss and other comprehensive income of subsidiaries acquired or disposed of during the period are recognised from the effective date of acquisition, or up to the effective date of disposal, as applicable.

The consolidated financial statements include the parent company and its subsidiaries. In preparing the consolidated financial statements all significant inter-company balances and transactions, income and expenses and profit and losses resulting from intra-group transactions have been eliminated in full.

The acquisition of subsidiaries is accounted for using the acquisition method. All subsidiaries have a reporting date of 30 June.

(b) Investment Properties

Properties which are held primarily to earn rentals and/or for capital appreciation are classified as investment properties at their acquisition date. Investment properties are initially recorded at cost. Subsequent to initial recognition, investment properties are revalued to fair value based on annual valuations prepared by registered independent valuers, with sufficient experience with respect to both the location and nature of investment properties.

All investment properties are revalued annually as at 30 June.

Changes in value are recorded within profit and loss in the Consolidated Statement of Comprehensive Income for the reporting period.

(c) Property, Plant and Equipment

Land and Buildings

Land and buildings are recorded at fair value, based on annual valuations prepared by registered independent valuers.

All properties are revalued annually as at 30 June.

Any revaluation increase is credited to the revaluation reserve and included in other comprehensive income, except to the extent that it reverses a revaluation decrease of the same asset previously recognised within net profit in the Consolidated Statement of Comprehensive Income, in which case the increase is recognised within net profit in the Consolidated Statement of Comprehensive Income.

Any revaluation decrease is recognised within net profit in the Consolidated Statement of Comprehensive Income for the period except to the extent that it offsets a previous revaluation increase for the same asset, in which case the decrease is debited directly to the asset revaluation reserve to the extent of the credit balance in the revaluation reserve for that asset.

Depreciation is not charged on investment buildings as the future residual value is not expected to be less than the carrying amount.

Consolidated Notes to the Financial Statements

Plant and Equipment

Plant and equipment are initially recognised at acquisition cost including any costs directly attributable to bringing the assets to the location and condition necessary for them to be capable of use. Plant and equipment are subsequently measured using the cost model less accumulated depreciation and any accumulated impairment losses.

Depreciation is provided on a straight-line basis so as to allocate the cost of the assets over their estimated useful lives. The estimated useful lives of plant and equipment assets range from three to twenty years. Plant and equipment is depreciated at rates between 5% - 33% (2022: 5% - 33%)

Gains or losses arising on the disposal of plant and equipment are determined as the difference between the disposal proceeds and the carrying amount of the assets, and are recognised in profit or loss.

(d) Leased Assets

The Group as a lessee

The Group considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition the Group assesses whether the contract meets two key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract.

The Group has the right to direct the use of the identified asset throughout the period of use. The Group assesses whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

Measurement and recognition of leases as a lessee

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the balance sheet. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any incentives received).

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicators exist.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease if that rate is readily available or the Group's incremental borrowing rate.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest.

On the consolidated statement of financial position, right-of-use assets have been included in investment properties, and property, plant and equipment. Lease liabilities have been shown separately.

The Group as a lessor

Income from operating lease agreements are recognised as income on a straight-line basis over the lease term.

(e) Livestock

Livestock are recorded at fair value as assessed by an independent valuer, less estimated point of sale costs. Changes in fair value including animal growth and changes in livestock numbers are recorded within profit or loss in the Consolidated Statement of Comprehensive Income. Livestock are classified as a current asset if they are likely to be sold within one year.

(f) Taxation

The income tax expense comprises current and deferred tax. Current tax is the expected tax payable on the taxable income for the reporting period, using tax rates enacted or substantively enacted at the reporting date and any adjustment to tax payable in respect of previous reporting periods.

Deferred tax is recognised using the liabilities method, providing for temporary differences between carrying amounts of assets and liabilities for financial reporting purposes and the carrying amounts used for taxation.

A deferred tax asset relating to unused tax losses is only recognised to the extent that taxable profits will be available against which the tax losses can be utilised.

(g) Goods and Services Tax

The financial statements have been prepared on a GST exclusive basis, except for receivables and payables that are stated inclusive of GST.

(h) Statement of Cash Flows

For purposes of the Consolidated Statement of Cash Flows, cash and cash equivalents include cash at bank and short term deposits which are readily convertible into known amounts of cash and are subject to an insignificant risk of changes in value.

(i) Revenue Recognition

Revenue arises from farm income (the sale of livestock, wool and milk), and lease rental revenue from investment properties. Rental income is recognised in accordance with NZ IFRS 16 Leases.

To determine whether to recognise revenue, the Group follows a 5-step process:

- 1 Identifying the contract with a customer
- 2 Identifying the performance obligations
- 3 Determining the transaction price
- 4 Allocating the transaction price to the performance obligations
- 5 Recognising revenue when and as its performance obligation(s) are satisfied.

Revenue is recognised either at a point in time or over time, when (or as) the Group satisfies performance obligations by transferring the promised goods or services to its customers. Revenue from the sale of goods is recognised when goods are transferred to the customer and the customer has control of the goods, which is upon delivery, therefore revenue is recognised in the Statement of Comprehensive Income at the time of delivery.

Consolidated Notes to the Financial Statements

No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods, or where there is continuing management involvement with the goods when the performance obligation has been satisfied.

Milk revenue is recognised following collection by the milk processor and using the processors most recent forecast price and dividend information. Differences between forecast and actual revenue for the current year are accounted for in the following financial year. The company holds NZX milk price futures in order to manage commodity risk. The fair value gains or losses on these futures are reported in the Consolidated Statement of Comprehensive Income at balance date.

(j) Feed on Hand

Feed on hand consists of livestock feed either purchased or produced on the farms. Feed on hand is valued at the lower of cost or net realisable value ('NRV').

Cost includes all expenses directly attributable to the manufacturing process. NRV is the estimated selling price in the ordinary course of business less any applicable selling expenses.

(k) Impairment testing of property, plant and equipment

Individual assets not held at fair value are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount, which is the higher of fair value less costs to sell and value-in-use. To determine the value-in-use, management estimates expected future cash flows from each cash-generating unit and determines a suitable interest rate in order to calculate the present value of those cash flows.

All assets are subsequently reassessed for indications that an impairment loss previously recognised may no longer exist. An impairment charge is reversed if the asset's recoverable amount exceeds its carrying amount.

(l) Financial Instruments

Recognition, initial measurement and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument, and are measured initially at fair value adjusted by transactions costs, except for those carried at fair value through profit or loss, which are measured initially at fair value. Subsequent measurement of financial assets and financial liabilities are described below.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Classification and subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets other than those designated and effective as hedging instruments are classified into the following categories upon initial recognition:

- Financial assets at amortised cost
- Financial assets at fair value through profit or loss (FVTPL)
- Financial assets at fair value through other comprehensive income (FVOCI)
- Financial liabilities at amortised cost

All financial assets except for those at FVTPL are subject to review for impairment at least at each reporting date to identify whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Different criteria to determine impairment are applied for each category of financial assets, which are described below.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs, finance income or other financial items, except for impairment of trade receivables which is presented within other expenses.

Financial assets at amortised cost

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial recognition, these are measured at amortised cost using the effective interest method, less an allowance for credit losses. Discounting is omitted where the effect of discounting is immaterial. The Group's cash and cash equivalents, trade and most other receivables fall into this category of financial instruments.

Financial assets at FVTPL

Financial assets at FVTPL include financial assets that are either classified as held for trading or that meet certain conditions and are designated at FVTPL upon initial recognition. The Group's shares in publicly traded equities and derivative financial instruments used to economically hedge exposure to interest rates and milk futures fall into this category.

Assets in this category are measured at fair value with gains or losses recognised in profit or loss. The fair values of financial assets in this category are determined by reference to active market transactions or using a valuation technique where no active market exists.

Financial assets at FVOCI

Financial assets at FVOCI include financial assets that are either classified as available for sale or that meet certain conditions and are designated at FVOCI upon initial recognition. The Group's investments in shares other than those included in FVTPL fall into this category.

Classification and subsequent measurement of financial liabilities

The Group's financial liabilities include trade and other payables. The Group has no borrowings.

Financial liabilities are measured subsequently at amortised cost using the effective interest method, except for financial liabilities held for trading or designated at FVTPL, that are carried subsequently at fair value with gains or losses recognised in profit or loss. All derivative financial instruments that are not designated and effective as hedging instruments are accounted for at FVTPL.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in profit or loss are included within finance costs or finance income.

Consolidated Notes to the Financial Statements

NOTE 2 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

In applying the accounting policies, management continually evaluate judgements, estimates and assumptions based on experience and other factors, including expectations of future events that may have an impact on the Group. All judgements, estimates and assumptions made are believed to be reasonable, based on the most current set of circumstances available to management. Actual results may differ from the judgements, estimates and assumptions made by management. Significant judgements made in the preparation of these financial statements are outlined below:

i) Investment properties - The majority of the Group's assets consist of investment properties. The fair values are based on market values, as assessed by independent registered valuers who estimate the amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing. Changes to market conditions or to assumptions made in the estimation of fair value will result in changes to the fair value of investment properties. The carrying value of investment properties is \$118,392,000 (2022: \$129,534,000).

ii) Land and buildings - The fair values of land and buildings are based on market values, as assessed by independent registered valuers who estimate the amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing. Changes to market conditions or to assumptions made in the estimation of fair value will result in changes to the fair value of land and buildings. The carrying value of land and buildings is \$26,614,000 (2022: \$31,215,000).

iii) Deferred Tax - The Group has investment properties measured at fair value. NZ IAS 12, as amended, includes a rebuttable presumption that investment property measured at fair value is recovered entirely through sale. The presumption is rebutted if the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time rather than through sale.

The Group does not rebut the presumption.

Deferred tax in relation to investment properties is therefore calculated on a sale basis. See note 8 Taxation for the impact.

iv) Livestock - The fair value of livestock is based on market values, as assessed by an independent valuer. These market values reflect livestock of similar age, breed and genetic merit throughout New Zealand. Trading stock is carried on the Statement of Financial Position as a current asset of \$2,089,000 (2022: \$1,132,000), and breeding stock is carried on the Statement of Financial Position as a non current asset of \$1,210,000 (2022: \$1,989,000).

v) Milk Proceeds - The Group estimates and accrues the final milk proceeds for the dairy season using the latest forecast milk price announced by the dairy companies prior to the finalisation of their financial statements. The final amount received could be different from the amount accrued. Total milk income accrued in the financial statements is \$2,050,000 (2022: \$2,935,000).

NOTE 3 CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The Group's financial assets and liabilities are classified as follows:

Assets:

Accounts receivable	Amortised Cost
Cash and cash equivalents	Amortised Cost
Shares - Level 1 fair value hierarchy	Fair Value Through Profit or Loss
Derivatives - Level 2 fair value hierarchy	Fair Value Through Profit or Loss
Other investments	Fair Value Through Other Comprehensive Income

Liabilities:

Bank loans and overdraft	Liabilities at Amortised Cost
Accounts payable and accruals	Liabilities at Amortised Cost

NOTE 4 REVALUATIONS

	2023	2022
	\$000	\$000
Revaluations recognised in profit and loss:		
Fair value gain / (loss) in value of:		
Investment properties	(2,214)	11,109
Property, plant and equipment (refer note 1(c))	-	21
Investments in shares	1,831	(3,529)
	(383)	7,601
Revaluations recognised in other comprehensive income:		
Investment properties	-	(19)
Property, plant and equipment (refer note 1(c))	(4,909)	3,929
	(4,909)	3,910

NOTE 5 FARM INCOME

	2023	2022
	\$000	\$000
Farm income comprises:		
Milk income	9,958	10,780
Livestock income (refer note 14)	1,781	2,109
Other farm income	104	89
	11,843	12,978

All revenue is New Zealand based, and all revenue is recognised at a point in time.

Consolidated Notes to the Financial Statements

NOTE 6 EXPENSES

Farm operating expenses include the costs of operating the farms that the Group manages directly or under sharemilking agreements.

	2023	2022
	\$000	\$000
Farm expenses comprise:		
Animal health	128	142
Depreciation	168	132
Feed	1,281	870
Fertiliser	1,130	940
Grazing	937	791
Farm salaries and wages	416	402
Repairs and maintenance	902	719
Weed and pest	114	168
Other farm expenses	1,540	1,314
	6,616	5,478
Other expenses comprise:		
Depreciation - on plant and equipment	16	8
Depreciation - on buildings	5	4
Depreciation - on right of use assets	167	170
Directors' fees	390	416
Operating lease costs	14	14
Statutory audit fees	40	37
Key management remuneration - short term benefits	902	846
Other expenses	256	199
	1,790	1,694

NOTE 7 CASH FLOW RECONCILIATION

	2023	2022
	\$000	\$000
Net profit after tax	5,625	12,779
Add / (deduct) non-cash items:		
Depreciation	197	170
Milk Price Futures mark to market	(106)	(161)
Fair value movements	383	(7,601)
	474	(7,592)
Changes in assets and liabilities:		
Increase in accounts payable	262	247
Increase in current tax liability	118	65
Increase in deferred taxation liability	194	231
Decrease in right of use assets	3	2
(Increase) / decrease in livestock and feed on hand	(278)	574
(Increase) / decrease in accounts receivable	729	(1,041)
	1,028	78
Add / (deduct) non-operating items:		
Lease payments classified as financing cashflows	164	177
Realised (profit) / loss on asset sales	135	(52)
	299	125
Net cash flows from operating activities	7,426	5,390

NOTE 8 TAXATION

	2023	2022
	\$000	\$000
Statement of Comprehensive Income		
Net profit before tax	7,595	14,454
Tax at the statutory rate of 28%	2,127	4,047
Adjusted for the tax effect of:		
Non (assessable) / deductible asset revaluations and realisations	221	(1,938)
Non assessable livestock revaluations	(11)	(149)
Non assessable dividend income	(14)	(14)
Depreciation on land improvements	(155)	(170)
Depreciation on buildings	-	(18)
Imputation credits	(200)	(85)
Other items	1	2
Tax expense	1,969	1,675
Represented by:		
Current tax	1,772	1,467
Deferred tax	197	208
	1,969	1,675
Statement of Financial Position		
Deferred tax assets and liabilities relate to the following:		
Buildings depreciation and revaluation	1,275	1,100
Forest operations and revaluation	304	251
Plant depreciation	199	188
Livestock revaluation	(12)	27
Leases	1	2
Other items	24	29
	1,791	1,597
To be recovered after more than 1 year	1,767	1,568
To be recovered within 1 year	24	29
	1,791	1,597
Disclosed as:		
Deferred tax liability	1,791	1,597
Deferred tax asset	-	-
	1,791	1,597
Changes to deferred tax liability:		
1) Recognised in profit or loss:		
Buildings depreciation and revaluation	163	197
Forest operations and revaluation	53	79
Plant depreciation	25	71
Livestock revaluation	(39)	(160)
Leases	(1)	-
Other items	(4)	21
	197	208
2) Recognised in other comprehensive income	(3)	24
Total change in deferred tax liability	194	232

Consolidated Notes to the Financial Statements

NOTE 9 IMPUTATION CREDIT ACCOUNT

	2023 \$000	2022 \$000
Imputation credits available for subsequent reporting periods	7,387	5,380

The above amounts represent the balance of the imputation credit account as at the end of the reporting period, adjusted for imputation credits that will arise from the payment (or refund) of the amount of the provision for income tax.

The consolidated amounts include imputation credits that would be available to the parent if the subsidiaries paid dividends to the parent entity. However, the parent entity and all its subsidiaries form a consolidated group for income tax purposes. As such all imputation credit amounts are directly available to the parent entity.

NOTE 10 FINANCIAL RISK MANAGEMENT

Fair value estimation

Assets and liabilities recorded at fair value are valued according to the fair value hierarchy as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

There have been no transfers of assets between levels during the financial year.

Financial Instrument Classification

The carrying amounts of financial instruments by category are listed below. For those held at fair value the applicable level in the fair value hierarchy is shown.

The carrying amounts of financial instruments by category are:	2023 \$000	2022 \$000
Amortised cost:		
Accounts receivable	2,404	3,159
Cash and cash equivalents	11,535	1,714
Fair value through profit or loss:		
Investment equity shares - Level 1 fair value hierarchy	28,472	21,270
Derivatives - Level 2 fair value hierarchy	423	317
Fair value through other comprehensive income:		
Other investments	2	2
Liabilities at amortised cost:		
Accounts payable and accruals	1,297	1,352

Interest rate risk

The Group can be exposed to changes in interest rates on its bank term deposits which are fixed for a period of time and do not fluctuate as interest rates change. There were no term deposits at 30 June 2023 (2022: Nil).

Commodity Price Risk

	2023 \$000	2022 \$000
Finance receivable / (payable) with Jarden Securities	(1,092)	1,606
Derivative asset / (liability)	1,515	(1,289)
Held for Trading Instruments	423	317

The Group is exposed to price risk on a number of agricultural commodities including wool, meat and milk solids. The Directors have identified changes to milk solid prices as having a material impact on profit. The effect of an increase/decrease in the price of milk solids of \$1.00 per kilogram on the Group's profit after tax and the Group's equity would be an increase/decrease of \$831,000 (2022: \$739,000).

Singapore Stock Exchange ("SGX") offers fixed price contracts in the form of milk price futures. There are also Put options available from time to time which secure a minimum price. The Group evaluates milk price futures and Put options and uses them to manage commodity price risk by securing a fixed or a minimum price for a determined proportion of the expected milk solids production for the season.

At financial year end the Group has locked in the following milk revenue by selling milk price futures.

	2023 \$000	2022 \$000
2022 Milk Price Futures - expire 1 October 2022	-	2,893
2023 Milk Price Futures - expire 1 October 2023	6,529	4,213
2024 Milk Price Futures - expire 1 October 2024	3,201	-

These have been revalued to market at reporting period end which resulted in a gain of \$1,845,000 (2022: loss of \$1,289,000).

Market Price Risk

Investment Equity Shares reported at market value are valued at the market price at the reporting period ending 30 June 2023. If the price increased/decreased by 10% the effect on the Group's profit after tax and the Group's equity would be an increase/decrease of \$2,847,000 (2022: \$2,127,000).

Credit Risk

Credit risk is the risk of loss arising from a counterparty to a contract failing to discharge its obligation. Financial instruments which potentially subject the Group to credit risk, consist of bank term deposits, derivative financial instruments and accounts receivable.

There are no term deposits included in cash and cash equivalents (2022: nil).

Included in accounts receivable is \$687,000 (2022: \$781,000) receivable from Fonterra Co-operative Group Ltd and \$1,109,000 (2022: \$1,146,000) receivable from Synlait Milk Ltd. There are accruals for milk escalation repayments from the sharemilkers of \$284,000 (2022: \$1,057,000). There are no other significant concentrations of credit risk.

The Directors do not consider there to be any credit losses or expected credit loss to be recognised in respect of accounts receivable.

Consolidated Notes to the Financial Statements

In respect of trade and other receivables, the Group is not exposed to any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. There is no history of customer default and management consider the credit quality of trade receivables to be good. On this basis, the Group does not feel it necessary to have a written credit policy in place, however management continue to monitor this risk.

	2023	2022
Maximum exposures to credit risk are:	\$000	\$000
Accounts receivable	2,404	3,159
Derivatives (milk price futures margin account)	423	317

The Group does not expect the non-performance of any obligations to date.

The status of accounts receivable at balance date was:

Not yet due	2,404	3,159
Past due - up to 30 days	-	-
Past due - more than 31 days	-	-
	2,404	3,159

Fair values

Carrying value approximates to fair value for all classes of financial instruments.

Liquidity risk

The Group's approach to liquidity risk management is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when they fall due, under normal and stressed conditions, without incurring unacceptable losses or risking sustained damage to returns.

Liquidity is assessed by using all information known, expected cash flows and the availability of collateral which could be used to secure additional funding if required. The Company's bank facility runs until 31 October 2024.

The following table sets out the maturity profile of the Group's financial liabilities:

	2023	2022
	Less than 12 months	Less than 12 months
	\$000	\$000
Accounts payable and accrued expenses	1,297	1,352
	1,297	1,352

Currency risk

The Group does not have any direct exposure to currency risk.

The Group does not enter into any foreign currency hedging to mitigate the risk of currency movements.

Held for trading instruments

Derivative financial instruments are used by the Group to hedge commodity price risks. The Group has elected not to apply hedge accounting. This means that all derivative financial instruments are accounted for at fair value through profit and loss.

NOTE 11 EQUITY

	2023	2022
	\$000	\$000
Share capital - see below	49,557	49,557
Asset revaluation reserve	13,345	18,251
Retained earnings	126,760	121,135
Total	189,662	188,943

Share capital

There are 28,404,784 ordinary shares on issue (2022: 28,404,784). All shares are fully paid up. All shares participate equally in dividends and any surpluses on winding up the Company. All shares have equal voting rights and have no par value.

On 27 October 2021 the Company repurchased 1,338,115 shares from 46 shareholders at \$5.70 per share, totalling \$7,627,000. The repurchased shares were then cancelled.

There were no transaction fees relating to capital matters this financial year (2022: \$6,000).

Capital Maintenance

The Group's capital is primarily invested in rural property and equity investments which are held for long term capital appreciation, and investment decisions to rebalance the portfolio are periodically made based upon long term future yield expectations. Operational cash inflows are broadly expected to match outflows and where differences arise this is managed within the available banking facilities. The Group's capital consists of share capital, asset revaluation reserve and retained earnings.

The Group is not exposed to any borrowing covenants.

Consolidated Notes to the Financial Statements

NOTE 12 INVESTMENT PROPERTIES

All investment property balances are represented by land and buildings.

	2023 \$000	2022 \$000
Gross carrying amount		
Opening balance	129,974	104,440
Additions	1,085	12,532
Disposals	(9,898)	-
Property previously classified as property, plant and equipment	-	1,913
Fair value gain / (loss)	(2,214)	11,089
Closing balance	118,947	129,974
Depreciation of right-of-use assets		
Opening balance	(439)	(304)
Depreciation added back on end of lease	21	-
Depreciation	(137)	(136)
Closing balance	(555)	(440)
Carrying amount	118,392	129,534

All rural investment properties held as non current assets were valued as at 30 June 2023 by independent registered valuers Property Advisory Limited (2022: by independent registered valuers Property Advisory Limited or Curnow Tizard Limited). The valuations are on the basis of current fair value. Fair value is determined by direct reference to recent market transactions on arm's length terms for properties comparable in size and location to those held by the Group after making allowances or adjustments for relevant differences between the properties - such as improvements, productivity and location - to improve comparability. This is level 2 of the fair value hierarchy - refer to note 10.

The commercial land and building was valued as at 30 June 2023 by independent registered valuer Added Valuation Limited. The valuation is on the basis of current fair value. Fair value is determined by direct reference to recent market transactions on arm's length terms for properties of comparable size and location. This is level 2 of the fair value hierarchy - refer to note 10.

Where a property is subject to a lease arrangement the terms and conditions of the lease have been assessed, including exit provisions, and the value of the Group's investment as lessor is established.

Valuations by valuer	2023 \$000	2022 \$000
Added Valuation Limited	1,200	450
Curnow Tizard Limited	-	27,250
Property Advisory Limited	117,118	101,440
	118,318	129,140
Right-of-use assets	51	182
Assets not yet completed	23	212
Carrying amount	118,392	129,534

NOTE 13 PROPERTY, PLANT AND EQUIPMENT

	2023 \$000	2022 \$000
Land and Buildings		
Opening balance	31,215	27,048
Additions	386	290
Reclassified to Forestry	-	(49)
Reclassified from Plant and Equipment	-	10
Fair value gain / (loss)	(4,987)	3,916
Closing balance	26,614	31,215
Plant and Equipment		
Opening balance	728	2,541
Additions	108	259
Reclassified to Investment Properties	-	(1,913)
Reclassified to Land and Buildings	-	(10)
Disposals	(114)	(17)
Depreciation	(160)	(132)
Closing balance	562	728
Cost	1,986	2,107
Accumulated depreciation	(1,424)	(1,379)
Net carrying amount	562	728
Total property, plant and equipment	27,176	31,943

	Plant and equipment \$000	Land and buildings \$000	Total \$000
Gross carrying amount			
Balance 1 July 2022	6,294	31,832	38,126
Additions	128	385	513
Disposals	(156)	-	(156)
Fair value loss	-	(4,909)	(4,909)
Balance 30 June 2023	6,266	27,308	33,574
Depreciation and impairment			
Balance 1 July 2022	(5,566)	(617)	(6,183)
Disposals	22	-	22
Depreciation	(160)	(78)	(238)
Balance 30 June 2023	(5,704)	(694)	(6,398)
Carrying amount 30 June 2023	562	26,614	27,176
Included in the above are the following:			
Property plant and equipment	562	26,550	27,112
Assets not yet completed	-	17	17
Right-of-use assets	-	47	47
	562	26,614	27,176

Consolidated Notes to the Financial Statements

	Plant and equipment	Land and buildings	Total
	\$000	\$000	\$000
Gross carrying amount			
Balance 1 July 2021	8,014	27,632	35,646
Property previously classified as investment property	(1,923)	10	(1,913)
Property reclassified to Forestry	-	(49)	(49)
Additions	258	289	547
Disposals	(55)	-	(55)
Fair value gain	-	3,950	3,950
Balance 30 June 2022	6,294	31,832	38,126
Depreciation and impairment			
Balance 1 July 2021	(5,473)	(584)	(6,057)
Disposals	39	-	39
Depreciation	(132)	(33)	(165)
Balance 30 June 2022	(5,566)	(617)	(6,183)
Carrying amount 30 June 2022	728	31,215	31,943

Rural land and buildings were valued as at 30 June 2023 by independent registered valuer Property Advisory Limited (2022: Curnow Tizard Limited). The valuations are on the basis of current fair value. Fair value is determined by direct reference to recent market transactions on arm's length terms for properties comparable in size and location to those held by the Group after making allowances or adjustments for relevant differences between the properties such as improvements, productivity and location - to improve comparability. This is level 2 of the fair value hierarchy - refer to note 10.

Valuations by valuer	2023	2022
	\$000	\$000
Curnow Tizard Limited	-	31,200
Property Advisory Limited	26,550	-
	26,550	31,200

If land and buildings were measured at cost less accumulated depreciation and impairment then the carrying amounts would be:

	2023	2022
	\$000	\$000
Land	4,695	4,410
Buildings	1,676	1,669
Less accumulated depreciation	(583)	(550)
Net carrying amount	5,788	5,529

NOTE 14 LIVESTOCK

The Group has operated two sheep and beef farms during the financial year (2022: Two). Livestock are held for meat and wool production.

	2023 No. of Head	2022 No. of Head
Livestock on hand:		
Sheep	10,968	8,922
Cattle	1,315	1,287
	\$000	\$000
Sheep value		
Opening balance	1,667	2,157
Increases due to purchases	741	268
Decreases due to sales	(1,258)	(1,696)
Gains due to net births and deaths	547	742
Fair value gains/(losses)	(52)	196
Closing balance	1,645	1,667
Cattle value		
Opening balance	1,454	1,852
Increases due to purchases	1,109	484
Decreases due to sales	(1,325)	(1,330)
Gains due to net births and deaths	(25)	89
Fair value gains/losses	441	359
Closing balance	1,654	1,454
Total livestock	3,299	3,121
Classified as:		
Current asset	2,089	1,132
Non current asset	1,210	1,989
	3,299	3,121
Livestock Income	2023	2022
	\$000	\$000
Sheep	861	1,196
Beef	920	913
	1,781	2,109
Livestock Income		
Livestock Sales	3,458	4,393
Book value of livestock sold	(2,587)	(3,670)
Births	678	1,035
Losses	(157)	(204)
Increase in value	389	555
	1,781	2,109

Livestock were valued as at 30 June 2023 by independent livestock valuers, PGG Wrightson Limited. The valuation is on the basis of current fair value less point of sale costs. Fair value is determined by direct reference to recent market transactions (conducted at public auction) on arm's length terms for livestock of comparable quality, condition and age in the region the Group's livestock is located. This is level 2 of the fair value hierarchy - refer to note 10.

Consolidated Notes to the Financial Statements

NOTE 15 INVESTMENTS

	2023 \$000	2022 \$000
Shares in public companies held at fair value	28,472	21,270
Shares in private companies held at cost	2	2
	28,474	21,272

Shares at market value are valued at quoted prices in active markets. This is level 1 of the fair value hierarchy - refer to note 10.

During the year there were no shares sold (2022: nil).

NOTE 16 BANK LOANS

The Company has undrawn loan facilities with ANZ Bank New Zealand Limited totalling \$480,000 (2022: \$480,000).

A global security deed has been provided to ANZ Bank New Zealand Limited covering all the Group's assets. The facility expires on 31 October 2024.

NOTE 17 EARNINGS PER SHARE

Basic Earnings Per Share

Basic earnings per share are calculated by dividing the earnings attributable to equity holders of the Company by the weighted average number of ordinary shares on issue during the year.

	2023	2022
Net profit after tax (\$000)	5,625	12,779
Basic Earnings - cents per share	19.80	44.47

Weighted average number of ordinary shares

Issued ordinary shares at the beginning of the year	28,404,784	29,742,899
Issued ordinary shares at the end of the year	28,404,784	28,404,784
Weighted average number of ordinary shares	28,404,784	28,739,313
Weighted average number of ordinary shares (diluted)	28,404,784	28,739,313

Diluted Earnings Per Share

Diluted earnings per share are calculated by adjusting the weighted average number of ordinary shares outstanding and to assume conversion of all dilutive potential ordinary shares.

Diluted Earnings - cents per share	19.80	44.47
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NOTE 18 RELATED PARTY DISCLOSURES

Rodger Finlay, who is a director of REL, was appointed a director of PGG Wrightson Limited (PGW) in 2019 and retired as a director on 30 June 2022. REL is party to an Administration and Secretarial Services Agreement with the Trustee of the PGG Wrightson Employee Benefits Plan (the Plan). REL received fees from the Plan for the provision of these services of \$185,000 during the financial year ended 30 June 2022. The Group also purchased goods and services, paid livestock commissions and wool brokerage to PGW to the value of \$2,180,000 in the financial year ended 30 June 2022.

REL provides accounting and administration services to H&G Limited and related entities. H&G Limited is REL's parent company. David Cushing is a director of REL and is a director and shareholder of H&G Limited. Sir Selwyn Cushing was a director of REL until 23 November 2022 and is a director and shareholder of H&G Limited. The fees received during the financial year were \$55,000 (2022: \$33,000). The amount owing at balance date was \$10,000 (2022: \$10,000) and has since been paid in full.

The Company leases its office premises at 127 Queen Street East, Hastings from Seajay Securities Limited. David Cushing is a director of REL and is a director and shareholder of Seajay Securities Limited. Sir Selwyn Cushing was a director of REL until 23 November 2022 and is a director and shareholder of Seajay Securities Limited. The lease expired on 30 September 2022 and was renewed for a further term of two years period until 30 September 2024. The amount of rental paid to Seajay Securities Limited during the financial year was \$42,000 (2022: \$42,000).

During the financial year the Group purchased livestock and cattle grazing from Makowai Farm Limited for a total value of \$120,000 (2022: \$304,000). David Cushing is a director of REL and is a director and shareholder of Makowai Farm Limited. Sir Selwyn Cushing was a director of REL until 23 November 2022 and is a director and shareholder of Makowai Farm Limited.

Nigel Atherfold, who is a director of REL, is a director of Landcorp Farming Limited. Landcorp Farming Limited leases one of the Group's properties. Rent paid by Landcorp Farming Limited for lease of that property during the financial year was \$124,000 (2022: \$124,000). The rent is set by reference to an assessment completed by an independent registered valuer.

NOTE 19 LEASES

The Group has a lease for the head office and two property leases adjoining two of the farms which are subject to sharemilking contracts. Each lease is reflected on the balance sheet as a right-of-use asset and a lease liability. The Group classifies its right-of-use assets in a consistent manner to its investment property (see note 12), and property, plant and equipment (see note 13). The Group had three right-of-use asset leases at 30 June 2023 with terms ranging from 1-2 years and an average remaining lease term of one year (2022: The Group had three right-of-use asset leases with terms ranging from 1-2 years and an average remaining lease term of one year).

Lease payments are generally fixed.

Consolidated Notes to the Financial Statements

Lease liabilities

Lease liabilities are presented in the statement of financial position as follows:

	2023	2022
	\$000	\$000
Current	84	136
Non-current	9	48
	93	184

Maturity analysis of lease liabilities	Within 1 year	1-2 years	2-3 years	4-5 years
	\$000	\$000	\$000	\$000
Land and buildings	84	9	-	-

Additional cashflow information

Total cash outflow in respect of leases in the year is \$181,000 (2022: \$181,000).

NOTE 20 COMMITMENTS AND CONTINGENT LIABILITIES

Operating lease commitments receivable as lessor

The Group's investment properties (excluding the dairy farms) are leased for terms of up to ten years. Generally the lease agreements provide the right for either the lessor or lessee to give the other party one years' notice to terminate the lease within the contract term.

The value of operating lease commitments receivable as lessor is based on the current rental receivable for each property on the assumption that the required early termination notice had been issued by the lessor at balance date.

	2023	2022
	\$000	\$000
Within one year	912	1,047
After one year but not more than five years	298	477
More than five years	-	-
Total	1,210	1,524

Property, Plant and Equipment and Investment Properties

Commitments

As at 30 June 2023, there are no land transactions in progress (2022: none).

Contingent Liabilities

There are no contingent liabilities as at 30 June 2023 (2022: \$nil).

NOTE 21 SEGMENT REPORTING

The Group's internal reporting to the Directors is focused on each of the Group's individual rural properties. Due to the nature of the Group's rural properties they can all be grouped into one reportable segment. All farm revenue as reported in note 5 is derived from New Zealand domiciled entities. Income from investment in shares is derived from investments held in New Zealand publicly traded companies.

The Directors are the decision makers who assess the segment reporting and decide on the resource allocation.

Major Customers

The Group had seven dairy farms producing milk during the financial year ending 30 June 2023 (2022: seven). Three supplied Fonterra Cooperative Group and four supplied Synlait Milk Limited. The Group obtained \$3,678,000 which is 28% (2022: \$4,077,000 - 29%) of its revenue from Fonterra, and \$5,985,000 which is 46% (2022: \$5,563,000 - 39%) of its revenue from Synlait. One of the Synlait farms was acquired on 1 June 2022 and therefore did not produce milk for the Group during 2022. One of the Fonterra farms was sold on 1 June 2023 and therefore will not produce milk for the Group in 2024.

NOTE 22 EVENTS SUBSEQUENT TO THE REPORTING DATE

On 31 August 2023 the Directors approved the payment of a dividend of fifteen cents per share.



Grant Thornton

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To the Shareholders of Rural Equities Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Rural Equities Limited and its controlled subsidiaries, "the Group", on pages 7 to 20 which comprise the consolidated statement of financial position as at 30 June 2023, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the New Zealand equivalents to International Financial Reporting Standards ('NZ IFRS') issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards)* (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA) Code, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the Group.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Why the audit matter is significant

Investment Property and Property, Plant & Equipment held at fair value – Valuation and classification.

In the application of NZ IFRS, management is required to make judgements, estimates and assumptions about the classification and carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates and associated assumptions are based on the primary purpose of the asset or liability, use of historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements.

As at 30 June 2023, Investment Property is carried at fair value of \$118m and Property Plant and Equipment, land and buildings is carried at fair value of \$27m.

The Group engages third party independent property valuers (specifically Property Advisory Limited and Added Valuation Limited) to perform their independent valuations of property held by the Group at year end to determine their fair value. There are a number of risks that can have a material impact on the Investment Property and Property, Plant and Equipment balance in the consolidated financial statements, principally:

- Valuations of property may not be performed by qualified and experienced commercial property valuers and or the methods and assumptions used may not be considered appropriate.
- The calculation of the fair value amount for each property as well as the revaluation adjustment for the year may not be correct.
- The data provided to the property valuers may not be appropriate; and
- Management's classification of property plant and equipment versus investment property may not be accurate.

How our audit addressed the key audit matter

We evaluated the appropriateness and classification of the fair value of the Group's property held at year end by:

- Obtained and agreed the schedule of revalued property to the respective independent valuation reports, performed by valuation experts.
- Evaluated the qualifications and work of each valuation expert.
- Inquired about and documented the methods and assumptions used by the expert and considered the appropriateness of those assumptions and methods used, for each property valuation.
- Confirmed each property valuation was performed in accordance with appropriate accounting standards for use in determining the carrying value of investment property or property, plant and equipment as at 30 June 2023.
- Recalculated the revaluation adjustment to be recorded for the year of each revalued property as at 30 June 2023.
- Assessed the appropriateness of data provided to the expert, for each property valuation.
- Considered the classification of property as investment property or property, plant and equipment and the adequacy of disclosures made in Note 2 Significant Accounting Judgement, Estimates and Assumptions and Note 12 Investment Property and Note 13 Property, Plant and Equipment which sets out the key judgements and estimates including valuation techniques.

Information Other than the Financial Statements and Auditor's Report thereon

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report but does not include the consolidated financial statements and our auditor's report thereon. The Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report if we conclude that there is a material misstatement, we are required to communicate the matter to those charged with governance for resolution.

Directors' responsibilities for the Consolidated Financial Statements

The Directors are responsible on behalf of the Group for the preparation and fair presentation of the consolidated financial statements in accordance with the New Zealand equivalents to International Financial Reporting Standards issued by the New Zealand Accounting Standards Board, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible on behalf of the Group for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the External Reporting Board's website at: <https://www.xrb.govt.nz/standards/assurance-standards/auditors-responsibilities/audit-report-3/>

Restriction on use of our report

This report is made solely to the Company's shareholders, as a body. Our audit work has been undertaken so that we might state to the Company's shareholders, as a body, those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinion we have formed.

Grant Thornton New Zealand Audit Limited

Grant Thornton

K. Price
Partner, Auckland
31 August 2023

Shareholder Information

As at 26 September 2023

TOP TWENTY SHAREHOLDERS

Holder	Number of shares held	%
H&G Limited	24,157,743	85.05
RGH Holdings Limited	729,186	2.57
Custodial Services Limited (A/c 4)	283,226	1.00
BD Cushing & SJ Cushing (K D Cushing Family Trust)	197,328	0.69
Investment Custodial Services Limited (A/c C)	175,354	0.62
Forsyth Barr Custodians Limited (1-Custody)	158,385	0.56
Makowai Farm Limited	156,691	0.55
JH Eriksen	81,000	0.29
BJ Cushing	76,351	0.27
R Sami	75,476	0.27
JR Gabor	72,416	0.25
AM Grace, AI Grace & PM Reese (A M Grace Family Trust)	60,139	0.21
Custodial Services Limited (A/c 12)	56,500	0.20
JB Were (NZ) Nominees Limited (NZ Resident A/c)	49,000	0.17
Fairway Finance Limited	46,565	0.16
DA Streeter, EB Streeter & MD Torrie (Coley Investment Trust A/c)	46,162	0.16
Madison Star Investments Limited	45,735	0.16
JM Arthur	44,775	0.16
Avalon Family Trustee Limited & E Leman	38,000	0.13
BK Otto	37,684	0.13

ANALYSIS OF SHAREHOLDING BY SIZE

	Number of Shareholders	Number of shares held	%
2,000 - 4,999	134	404,801	1.43
5,000 - 9,999	75	513,595	1.81
10,000 - 49,999	54	1,206,593	4.25
50,000 - 99,999	6	421,882	1.49
100,000 and over	7	25,857,913	91.02
Total	276	28,404,784	100.00

ANALYSIS OF SHAREHOLDING BY LOCATION

	Number of Shareholders	Number of shares held	%
Upper North Island	100	1,078,928	3.80
Gisborne	8	78,748	0.28
Hawke's Bay	28	24,710,342	86.99
Waikato / Bay of Plenty	45	705,124	2.48
Manawatu/Whanganui/Wairarapa	17	154,646	0.54
Wellington	21	291,693	1.03
South Island	41	1,240,580	4.37
Overseas	16	144,723	0.51
Total	276	28,404,784	100.00

Additional Disclosures

DIRECTORS AND REMUNERATION

The Directors of Rural Equities Limited (REL) on 30 June 2023 were David Cushing (Executive Chairman), Rodger Finlay (Deputy Chairman) and Nigel Atherfold.

The Directors of REL – Trust Management Limited on 30 June 2023 were David Cushing, Nigel Atherfold, Rodger Finlay and James Wright.

The Directors of New Zealand Rural Property Trust Management Limited on 30 June 2023 were David Cushing, Nigel Atherfold, Rodger Finlay and James Wright.

The Directors of REL Trustee Services Limited on 30 June 2023 were David Cushing, Nigel Atherfold, Rodger Finlay and James Wright.

The Directors of New Zealand Rural Property Trust Nominees Limited as at 30 June 2023 were David Cushing, Nigel Atherfold, Rodger Finlay and James Wright.

Sir Selwyn Cushing retired as a Director of REL and each of REL's four subsidiary companies on 23 November 2022.

The table below details the remuneration received by the Directors from REL during the year ended 30 June 2023.

Name	\$
Nigel Atherfold	60,000
David Cushing	200,000
Sir Selwyn Cushing (Retired on 23 November 2022)	30,000
Rodger Finlay	100,000

No other benefits were paid or provided to the Directors of REL during the year.

The total amount of remuneration paid to REL's Directors during the financial year ended 30 June 2023 was \$390,000. The total Directors' fee pool, approved at the 2021 Annual Shareholders' Meeting, is \$445,000 per annum.

REL's constitution allows for a cessation payment to be made when a Director ceases to hold office. Any payment must be approved by an ordinary resolution of REL shareholders. No such payments are contemplated.

ENTRIES RECORDED IN THE INTERESTS REGISTER

The following entries were recorded in the Group's Interests Register during the year ended 30 June 2023:

Nigel Atherfold is a director of Landcorp Farming Limited.

David Cushing is a director and shareholder of H&G Limited.

David Cushing is a director and shareholder of Seajay Securities Limited.

Rodger Finlay ceased being a director of Ngai Tahu Holdings Corporation Limited on 30 January 2023.

Sir Selwyn Cushing retired as a Director of REL and its four subsidiaries on 23 November 2022 therefore Sir Selwyn's entries in the Interests Register are not required to be disclosed in this Annual Report.

REL share transactions undertaken by the Directors of REL during the year ended 30 June 2023

On 31 October 2022, H&G Limited (of which David Cushing and Sir Selwyn Cushing are directors and shareholders) received acceptances to a written offer made to REL shareholders and acquired 762,164 REL shares at \$6.35 per share.

On 1 November 2022, H&G Limited (of which David Cushing and Sir Selwyn Cushing are directors and shareholders) acquired 655,012 REL shares through off-market transfers at \$6.35 per share.

Directors' relevant interest in REL shares as at 30 June 2023

Name	Held Beneficially	Held by Associated Persons
Nigel Atherfold	-	-
David Cushing	197,328	24,437,350
Rodger Finlay	-	729,186

No share options have been issued to REL's Directors.

There is no requirement in REL's constitution for REL Directors to hold REL shares.

Directors' indemnity and insurance

On 31 May 2022, REL renewed its Directors' and Officers' Liability insurance policy for the Group for the period 31 May 2022 to 31 May 2023. On 31 May 2023 REL renewed this policy for a further year until 31 May 2024.

DONATIONS

REL did not make any donations during the financial year ended 30 June 2023.

EMPLOYEES

For the year ended 30 June 2023 employees received remuneration and other benefits from REL as follows:

1 employee	\$150,000 and \$160,000
1 employee	\$240,000 and \$250,000
1 employee	\$280,000 and \$290,000
1 employee	\$290,000 and \$300,000

A portion of these employees' remuneration is a discretionary bonus, to be determined at the sole discretion of the Remuneration Committee. Historically this has not exceeded 20% of any employee's annual remuneration.

AUDITOR

REL's Auditor is Grant Thornton New Zealand Audit Limited (GT), whose initial appointment was confirmed by shareholders at REL's 2017 Annual Shareholders' Meeting. Pursuant to audit standards, as the GT partner responsible for REL's audit has now completed the maximum seven years, the audit partner will rotate prior to the 30 June 2024 audit.

Annually, REL's shareholders consider a resolution that authorises REL's Directors to set the Auditor's remuneration.

During the year ended 30 June 2023, GT did not provide any non-audit services to the Group.

Director Profiles

DAVID CUSHING BCom, ACA

Executive Chairman

David was appointed a director of REL in 2004 when REL was separated from Williams & Kettle Limited. He was appointed REL's Executive Chairman in 2012. He is a former investment banker with the BNZ and has over 20 years' experience as a director of listed companies.

David is currently an independent director for Skellerup Holdings Limited and Managing Director of private investment company H&G Limited. He has experience across a broad range of industries having previously been a director of Fruitfed Supplies Limited, Williams & Kettle Limited, ASX listed Webster Limited, Tourism Holdings Limited, Acurity Health Group Limited, PGG Wrightson Limited, Red Steel Limited and NPT Limited.

David is a member of the REL Audit, Health and Safety and Remuneration Committees.



RODGER FINLAY BCom, FCA, CFInstD

Deputy Chairman

Rodger has been a director of REL since 2008 and has extensive private and public sector governance experience. He is currently Deputy Chair of the Reserve Bank of New Zealand, Chair of Mundane Asset Management Limited and a director or trustee of several other New Zealand and internationally based entities.

Previous governance roles include Chair of listed company PGG Wrightson Limited, Chair of NZ Post, Chair of the Independent Advisory Panel of the Provincial Growth Fund, Chair of New Zealand Oil and Gas Limited and Kiwi Group Holdings Limited, a director of Public Trust and ASX listed Tandou Limited, a Governor of Radio New Zealand and Audit Chair and director of Ngai Tahu Holdings. He has significant agricultural knowledge having previously part-owned and farmed a dry stock and arable operation in South Canterbury.

Rodger is a member of the REL Audit, Health and Safety and Remuneration Committees.



NIGEL ATHERFOLD MBS, BMS

Director

Nigel joined the board in 2016 and is an experienced director. In the last 15 years he has served on boards that have covered the spectrum from farming to manufacturing to consumer-branded goods, from start-ups to rapid growth to mature companies.

Nigel is currently Deputy Chair of Landcorp Farming Limited and a director of Melody Dairies GP Limited, Spring Sheep Dairy NZ Management Limited, Terracostosa Limited, Hopkins Farming Group Limited and Shopping Centre Investments Limited.

The early part of his career was spent in the property finance and corporate banking areas of New Zealand's major banks before spending five years in the treasury division of the New Zealand Dairy Board. He has been self-employed since 2006 and is part-owner of an economics and treasury risk management advisory firm, TDB Advisory Limited.

Nigel is a member of the REL Audit and Health and Safety Committees.



CORE COMPETENCIES

- | | |
|----------------------|-----------------|
| Agriculture | Health & Safety |
| Capital Markets | International |
| Finance & Accounting | Risk Management |
| Governance | Regulatory |
| Growth | |

Corporate Governance

ROLE OF THE DIRECTORS

The Directors of REL are responsible to Shareholders for the performance of the REL Group, including the setting of objectives and the strategies for achieving those objectives, identifying significant areas of business risk and implementing policies to deal with those risks, setting the overall policy framework and monitoring the continuing performance of REL and its operating subsidiaries.

The Directors of REL have delegated to the executive staff appropriate authority for the day to day management of the Group.

BOARD MEMBERSHIP

The Directors of REL are appointed by the REL Shareholders. Profiles of the Directors of REL are set out on page 24.

The Directors of REL meet approximately seven times during the year for scheduled meetings, with additional meetings held if necessary to consider urgent issues. The REL Board has a broad mix of skills and experience relevant to the guidance of the Group's business.

AUDIT COMMITTEE

The Directors have constituted an Audit Committee. Its responsibilities are to:

- Ensure that the Company has adequate risk management controls in place.
- Advise on accounting policies, practices and disclosure.
- Review the scope and outcome of the external audit.
- Make recommendations to the Directors on the appointment of the Auditor and the Auditor's remuneration.
- Review the annual financial statements prior to approval by the Directors.

The committee's responsibilities include REL and each of its subsidiaries.

HEALTH AND SAFETY COMMITTEE

The Directors have constituted a Health and Safety Committee to ensure that health and safety is an integral component of the Group's everyday business. Its responsibilities are to:

- Provide leadership and policy for health and safety management within the Group.
- Advise on health and safety strategy and policy.
- Review management systems to ensure that they are appropriate to manage hazards and risks within the business.
- Monitor and review performance by specifying and receiving timely reports on incidents, investigations and resultant actions, with the assistance of internal and external audits.

REMUNERATION COMMITTEE

The Directors have constituted a Remuneration Committee. Its responsibilities are to:

- Review and set the remuneration arrangements for the Group's three executives.
- Make recommendations to Shareholders in relation to the appropriate level of REL's Directors' fee pool.
- Make recommendations to the Directors of REL as to how the approved Directors' fee pool should be allocated.

DIRECTORY

DIRECTORS

David Cushing
Executive Chairman

Rodger Finlay
Deputy Chairman

Nigel Atherfold

EXECUTIVES

Brian Burrough
Chief Executive Officer

Shona Devescovi
Chief Financial Officer

James Wright
Chief Operating Officer

REGISTERED OFFICE

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SHARE REGISTRY

Computershare Investor Services Limited
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Takapuna, Auckland
Private Bag 92119, Auckland 1142
Telephone 09 488 8700



Shenstone

